

13 August 1969

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MEMORANDUM FOR: [REDACTED]

SUBJECT: Summer Intern Program

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Dear [REDACTED]

Last summer I had a chance to research and draft an intelligence report. This summer provided an opportunity to see the draft progress through the stages of coordination and publication. Since my first summer at C.I.A., I have been aware that coordination was essential to the publication of reliable intelligence, but nothing impressed me more than to observe my own paper grind through the mill. It was not a pleasant experience, yet realizing the publication of the report was ultimately satisfying.

This third summer gave me a little more perspective on how well C.I.A. functions, the primary intelligence objectives of OSR, the basic position of the analyst within his office and with respect to other offices, and the limitations resulting from coordinating intelligence reports.

My research work has continued along the lines of previous summers, and while I was able to pursue it with some expertise, it was not a very productive or interesting subject. The combination of my branch's military interests and a short summer necessarily limited the scope of my research. I believe it would have been better to broaden my experience in C.I.A. by working in another office, such as OCI. As I recall, my original assignment to OSR in the summer of 1967 was based upon my studies in physics and knowledge of Chinese. Since that time, my knowledge of modern Chinese history and political affairs has considerably increased, and my interests in strictly military/strategic weapons systems has declined. Thus, I would recommend that an intern's regular academic training be considered before reassigning him to the same office in future summers.

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Yours very truly,

[REDACTED]

P.S.: The briefings given by OSR and OCI were well worth listening to for a second time.

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